



**COMMUNITY CATALYSTS OF CALIFORNIA
AND AFFILIATE**

**Consolidated Financial Statements
and Supplemental Information**

Years Ended December 31, 2013 and 2012



COMMUNITY CATALYSTS OF CALIFORNIA AND AFFILIATE
Consolidated Financial Statements and Supplemental Information
Years Ended December 31, 2013 and 2012

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Independent Auditors' Report

To the Board of Directors
Community Catalysts of California and Affiliate
San Diego, California

We have audited the accompanying consolidated financial statements of Community Catalysts of California and Affiliate (California Not-For-Profit Public Benefit Corporations), which comprise the consolidated statements of financial position as of December 31, 2013 and 2012, and the related consolidated statements of activities, and cash flows for the years then ended, and the related notes to the consolidated financial statements.

Management's Responsibility for the Financial Statements

Management is responsible for the preparation and fair presentation of these consolidated financial statements in accordance with accounting principles generally accepted in the United States of America; this includes the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of consolidated financial statements that are free from material misstatement, whether due to fraud or error.

Auditors' Responsibility

Our responsibility is to express an opinion on these consolidated financial statements based on our audits. We conducted our audits in accordance with auditing standards generally accepted in the United States of America. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the consolidated financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the consolidated financial statements. The procedures selected depend on the auditor's judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the entity's preparation and fair presentation of the consolidated financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. Accordingly, we express no such opinion. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluating the overall presentation of the consolidated financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

Opinion

In our opinion, the consolidated financial statements referred to above present fairly, in all material respects, the financial position of Community Catalysts of California and Affiliate as of December 31, 2013 and 2012, and the changes in their net assets and their cash flows for the years then ended in conformity with accounting principles generally accepted in the United States of America.

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Report on Supplementary Information

Our audits were conducted for the purpose of forming an opinion on the consolidated financial statements as a whole. The consolidating information in Schedules I – IV is presented for purposes of additional analysis of the consolidated financial statements and it is not a required part of the consolidated financial statements. Such information is the responsibility of management and was derived from and relates directly to the underlying accounting and other records used to prepare the consolidated financial statements. The consolidating information has been subjected to the auditing procedures applied in the audits of the consolidated financial statements and accounting and other records used to prepare the consolidated financials statements or to the consolidated financial statements themselves, and other additional procedures in accordance with auditing standards generally accepted in the United States of America. In our opinion, the consolidating information is fairly stated in all material respects in relation to the consolidated financial statements as a whole.

AKT LLP

San Diego, California
May 30, 2014

COMMUNITY CATALYSTS OF CALIFORNIA AND AFFILIATE
Consolidated Statements of Financial Position
December 31, 2013 and 2012

	<u>2013</u>	<u>2012</u>
ASSETS		
Current Assets:		
Cash and cash equivalents	\$ 627,817	\$ 498,867
Investments	751,837	212,554
Accounts receivable, net of allowance for doubtful accounts of \$24,000 for 2013 and 2012	944,120	954,722
Prepaid expenses	<u>103,985</u>	<u>13,508</u>
Total Current Assets	2,427,759	1,679,651
Property and Equipment, net of accumulated depreciation	431,885	730,393
Deposits	<u>164,816</u>	<u>34,469</u>
Total Assets	<u>\$ 3,024,460</u>	<u>\$ 2,444,513</u>
LIABILITIES AND NET ASSETS		
Current Liabilities:		
Accounts payable	\$ 116,343	\$ 98,069
Current portion of long-term debt	11,656	18,836
Accrued payroll and payroll taxes	540,852	336,261
Accrued expenses	<u>344,734</u>	<u>329,324</u>
Total Current Liabilities	1,013,585	782,490
Long-term Debt, net of current portion	<u>295,181</u>	<u>491,311</u>
Total Liabilities	1,308,766	1,273,801
Net Assets - Unrestricted	<u>1,715,694</u>	<u>1,170,712</u>
Total Liabilities and Net Assets	<u>\$ 3,024,460</u>	<u>\$ 2,444,513</u>

COMMUNITY CATALYSTS OF CALIFORNIA AND AFFILIATE**Consolidated Statements of Activities**

Years Ended December 31, 2013 and 2012

	2013	2012
Unrestricted Revenue and Support:		
Consumer services revenue	\$ 8,266,652	\$ 7,545,470
Grants	1,057,513	1,000,816
Contributions	28,306	23,986
Interest and investment income	8,396	1,167
Other income	963	98,021
	<hr/>	<hr/>
Total Unrestricted Revenue and Support	9,361,830	8,669,460
Expenses:		
Payroll related:		
Salaries	5,687,646	5,150,024
Payroll taxes	495,048	496,260
Insurance - workers' compensation	403,268	337,498
Insurance - health	310,368	277,443
Insurance - other	32,933	27,267
Employee benefits - other	21,535	22,224
Retirement plan contributions	20,139	21,333
	<hr/>	<hr/>
	6,970,937	6,332,049
Non-payroll related:		
Rent	327,471	326,370
Travel	297,435	287,502
Consumer	261,032	370,239
Purchased services	117,424	165,732
Equipment lease	100,484	79,330
Office	95,166	102,991
Telephone	93,719	119,492
Maintenance and repairs	83,016	74,421
Insurance - general	71,354	64,769
Depreciation	50,054	71,395
Loss on disposal of property and equipment	49,112	197,008
Utilities	44,730	44,641
Professional fees - other	33,367	26,212
Seminars and training	32,838	25,235
Interest	27,270	44,116
Bad debts	26,068	45,727
Professional fees - consumer	21,978	19,724
Dues and subscriptions	20,366	25,983
Professional fees - screening	18,164	18,301
Program supplies	16,974	18,840
Outreach and events	15,315	36,457
Professional fees - legal	15,223	3,169
Personnel recruitment	12,854	6,386
Other	7,696	8,901
Bank charges	6,801	9,421
	<hr/>	<hr/>
	1,845,911	2,192,362
Total Expenses	<hr/>	<hr/>
	8,816,848	8,524,411
Increase in Net Assets	544,982	145,049
Net Assets, beginning	<hr/>	<hr/>
	1,170,712	1,025,663
Net Assets, ending	<hr/>	<hr/>
	\$ 1,715,694	\$ 1,170,712

See accompanying notes to consolidated financial statements.

COMMUNITY CATALYSTS OF CALIFORNIA AND AFFILIATE
Consolidated Statements of Cash Flows
Years Ended December 31, 2013 and 2012

	<u>2013</u>	<u>2012</u>
Cash Flows from Operating Activities:		
Increase in net assets	\$ 544,982	\$ 145,049
Adjustments to reconcile increase in net assets to net cash provided by operating activities:		
Depreciation	50,054	71,395
Forgiveness of debt	-	(93,358)
Loss on disposal of property and equipment	49,112	197,008
Unrealized loss on investments	3,509	-
Changes in operating assets and liabilities:		
Accounts receivable, net	10,602	(169,702)
Prepaid expenses	(90,477)	(1,967)
Accounts payable	18,274	(21,662)
Accrued payroll and payroll taxes	204,591	27,121
Other accrued expenses	15,410	(20,779)
	<u>806,057</u>	<u>133,105</u>
Cash Flows from Investing Activities:		
Purchases of investments	(542,792)	(683)
Purchases of property and equipment	(15,532)	(19,104)
Proceeds from sale of property and equipment	214,874	155,200
Change in deposits	(130,347)	12,833
	<u>(473,797)</u>	<u>148,246</u>
Cash Flows from Financing Activities:		
Payments on long-term debt	(203,310)	(170,310)
	<u>128,950</u>	<u>111,041</u>
Cash and Cash Equivalents, beginning	<u>498,867</u>	<u>387,826</u>
Cash and Cash Equivalents, ending	<u>\$ 627,817</u>	<u>\$ 498,867</u>
Supplemental Disclosures of Cash Flow Information:		
Interest paid	<u>\$ 27,270</u>	<u>\$ 44,116</u>

COMMUNITY CATALYSTS OF CALIFORNIA AND AFFILIATE

Notes to Consolidated Financial Statements

Years Ended December 31, 2013 and 2012

Note 1 - Organization and Summary of Significant Accounting Policies

Nature of Activities

Community Catalysts of California is a California Not-For-Profit Public Benefit Corporation providing individuals with disabilities and special needs such advocacy, services, programs and other means necessary to improve their quality of life and to enable them to seek and achieve self-sufficiency within and integrate into the community; and to provide assistance to Veterans with housing, identifying and accessing benefits and resources for which they are eligible, meeting their career and/or educational goals and other aspects of their life to ensure a successful transition into civilian life.

The consolidated financial statements include the accounts of Community Catalysts Housing Alliance (Housing Alliance), a California Not-For-Profit Public Benefit Corporation. The Housing Alliance was created to enhance, preserve, develop, and administer housing that is affordable to low and moderate income individuals and families. However, due to low funding, the Housing Alliance has suspended operations until it's more financially stable.

Principles of Consolidation

The consolidated financial statements include the accounts of Community Catalysts of California and Community Catalysts Housing Alliance (collectively referred to as the Organization). All significant intercompany accounts and transactions have been eliminated.

Financial Statement Presentation

The Organization reports information regarding its consolidated financial position and activities according to the three classes of net assets: unrestricted net assets, temporarily restricted net assets, and permanently restricted net assets.

- Unrestricted net assets represent expendable funds available for operations, which are not otherwise limited by donor restrictions.
- Temporarily restricted net assets consist of contributed funds subject to donor-imposed restrictions contingent upon specific performance of a future event or a specific passage of time before the Organization may spend the funds.
- Permanently restricted net assets are subject to irrevocable donor restrictions requiring that the assets be maintained in perpetuity usually for the purpose of generating investment income to fund current operations.

The Organization had no temporarily or permanently restricted net assets during the years ended December 31, 2013 and 2012.

Use of Estimates

The preparation of financial statements in conformity with generally accepted accounting principles requires management to make estimates and assumptions that affect certain reported amounts and disclosures. Accordingly, actual results could differ from those estimates.

Cash and Cash Equivalents

The Organization considers all highly liquid investments with an original maturity of three months or less to be cash and cash equivalents.

Investments

Investments are carried at market value, and realized and unrealized gains and losses are reflected in the change in net assets in the consolidated statements of activities.

COMMUNITY CATALYSTS OF CALIFORNIA AND AFFILIATE
Notes to Consolidated Financial Statements
Years Ended December 31, 2013 and 2012

Note 1 - Organization and Summary of Significant Accounting Policies, continued

Accounts Receivable

The accounts receivable arise in the normal course of business. It is the policy of management to review the outstanding accounts receivable at year end, as well as the bad debt write-offs experienced in the past, and establish an allowance for doubtful accounts for uncollectible amounts.

Property and Equipment

Acquisitions of property and equipment of \$1,000 or more are capitalized. Property and equipment are recorded at cost for purchased assets and at fair market value at the time of donation for donated assets. Depreciation on property and equipment is provided using the straight-line method over the estimated useful lives of the assets ranging from two to 27.5 years. Amortization of leasehold improvements is provided using the straight-line method over the remaining term of the lease or the useful life of the improvement, whichever is shorter. Amortization of leasehold improvements is included in depreciation expense.

Revenue and Support

Contributions received are recorded as unrestricted, temporarily restricted, or permanently restricted support, depending on the existence and/or nature of any donor restrictions. All donor-restricted support is reported as an increase in temporarily or permanently restricted net assets, depending on the nature of the restriction. When a restriction expires (that is, when a stipulated time restriction ends or purpose restriction is accomplished), temporarily restricted net assets are reclassified to unrestricted net assets and reported in the consolidated statements of activities as net assets released from restrictions.

Contributed Materials and Services

Contributed materials are recorded at their fair market value where an objective basis is available to measure their value. Such items are capitalized or charged to operations as appropriate. A substantial number of volunteers have donated significant amounts of their time in the Organization's programs. The services do not meet the criteria for recognition as a contribution and are, therefore, not reflected in the consolidated financial statements.

Income Taxes

The Organization is exempt from income taxes under Section 501(c)(3) of the Internal Revenue Code and Section 23701(d) of the California Revenue and Taxation Code. The Organization may be subject to tax on income which is not related to its exempt purpose. For the years ended December 31, 2013 and 2012 no such unrelated business taxable income was reported and, therefore, no provision for income taxes has been made. The Organization is not a private foundation.

The Organization recognizes accrued interest and penalties associated with uncertain tax positions as part of the income tax provision, when applicable. There are no amounts accrued in the consolidated financial statements related to uncertain tax positions.

The Organization files informational and income tax returns in the United States and various state and local jurisdictions. The Organization's Federal income tax and informational returns are subject to examination by the Internal Revenue Service. State and local jurisdictions have statutes of limitation that generally range from three to five years. With few exceptions, the Organization's Federal income tax return for years prior to 2010 are no longer subject to examination by taxing authorities.

COMMUNITY CATALYSTS OF CALIFORNIA AND AFFILIATE

Notes to Consolidated Financial Statements

Years Ended December 31, 2013 and 2012

Note 1 - Organization and Summary of Significant Accounting Policies, continued

Fair Value Measurements

The Organization defines fair value as the exchange price that would be received for an asset or paid for a liability in the principal or most advantageous market. The Organization applies fair value measurements to assets and liabilities that are required to be recorded at fair value under generally accepted accounting principles. Fair value measurement techniques maximize the use of observable inputs and minimize the use of unobservable inputs, and are categorized in a fair value hierarchy based on the transparency of inputs. The three levels are defined as follows:

Level 1 - Inputs to the valuation methodology are quoted prices (unadjusted) for identical assets or liabilities in active markets.

Level 2 - Inputs to the valuation methodology include quoted prices for similar assets or liabilities in active markets, and inputs that are observable for the asset or liability, either directly or indirectly, for substantially the same term of the financial instrument.

Level 3 - Inputs to the valuation methodology are unobservable and significant to the fair value measurement.

A financial instrument's categorization within the valuation hierarchy is based upon the lowest level of input that is significant to the fair value measurement.

The carrying value of cash, receivables, and payables approximates fair value as of December 31, 2013 and 2012, due to the relative short maturities of these instruments.

Subsequent Events

The Organization has evaluated subsequent events through May 30, 2014, which is the date the consolidated financial statements were available to be issued.

Note 2 - Concentration of Credit Risk

The Organization maintains its cash in bank deposit accounts that are either insured by the Federal Deposit Insurance Corporation (FDIC) up to a limit of \$250,000 per depositor or certain non-interest bearing accounts that are fully insured by the FDIC. Effective January 1, 2013, the FDIC coverage is limited to \$250,000 per depositor per financial institution. At December 31, 2013, the Organization had approximately \$340,000 that was exposed to uninsured deposit risk. The Organization has not experienced any losses in its bank deposit accounts and believes it is not exposed to any significant credit risk on cash.

Note 3 - Investments

All investments are categorized as Level 1, with fair value based upon quoted prices in active markets. The following is a schedule of investments at December 31, 2013 and 2012:

	<u>2013</u>	<u>2012</u>
Certificates of deposit - due within one year	\$ 212,979	\$ 212,554
Mutual funds:		
Equity funds	204,395	-
Bond funds	230,110	-
Alternative investment funds	104,353	-
	<u>\$ 751,837</u>	<u>\$ 212,554</u>

COMMUNITY CATALYSTS OF CALIFORNIA AND AFFILIATE
Notes to Consolidated Financial Statements
Years Ended December 31, 2013 and 2012

Note 3 – Investments

Unrestricted investment return is included in the statements of activities as follows:

	2013	2012
Interest and dividends	\$ 11,905	\$ 1,167
Unrealized loss on investments	(3,509)	-
	<u>\$ 8,396</u>	<u>\$ 1,167</u>

Note 4 - Property and Equipment

Property and equipment consist of the following:

	2013	2012
Building and land	\$ 465,000	\$ 765,000
Vehicles	269,747	294,788
Equipment and software	78,709	75,719
Leasehold improvements	36,883	67,653
Furniture and fixtures	24,160	23,916
	<u>874,499</u>	<u>1,227,076</u>
Less accumulated depreciation	(442,614)	(496,683)
	<u>\$ 431,885</u>	<u>\$ 730,393</u>

Note 5 - Line of Credit

The Organization has a \$200,000 line of credit, collateralized by a \$200,000 certificate of deposit. The line of credit bears interest at 4.00% and expires October 1, 2013. There was no outstanding balance for the year ended December 31, 2013.

Note 6 - Long-Term Debt

Long-term debt consists of the following:

	2013	2012
Note payable to Bank of America N.A., payable in monthly installments of \$2,397 including interest at 6.75%, remaining principal plus interest due October 15, 2017, collateralized by real estate in Ukiah, California.	\$ 303,909	\$ 311,583
Note payable to Mossy Nissan, payable in monthly installments of \$495, including interest at 1.90%, principal plus interest due July 14, 2014, collateralized by a vehicle.	2,928	8,748
Note payable to Bank of America N.A., payable in monthly installments of \$1,418 including interest at 6.50%, remaining principal plus interest due November 10, 2017, collateralized by real estate in Stockton, California. This note has been paid in full.	-	189,816
	<u>306,837</u>	<u>510,147</u>
Current portion	(11,656)	(18,836)
	<u>\$ 295,181</u>	<u>\$ 491,311</u>

COMMUNITY CATALYSTS OF CALIFORNIA AND AFFILIATE
Notes to Consolidated Financial Statements
Years Ended December 31, 2013 and 2012

Note 6 - Long-Term Debt (continued)

At December 31, 2013, principal payments are due as follows:

Year Ending December 31,	
2014	\$ 11,656
2015	9,335
2016	9,986
2017	275,860
	<u>\$ 306,837</u>

Note 7 - Third Party Reimbursements

The Organization depends significantly on revenue received from regional centers operating under Title 17 regulations of the Department of Developmental Services of the State of California (Department). Under the terms of the agreements, The Organization is classified as a vendor and submits monthly invoices for reimbursement, based on the participants' enrollment and activities according to the Department's funding policies. During the years ended December 31, 2013 and 2012 approximately 88% of the Organization's total revenue was received from six of these regional centers. The accounts receivable due from these regional centers at December 31, 2013 and 2012 were \$755,536 and \$695,812, respectively. During the years ended December 31, 2013 and 2012 the Organization received an additional 1% and 2%, respectively, directly from the State of California Department of Rehabilitation (SCDR). The accounts receivable due from SCDR at December 31, 2013 and 2012 were \$43,044 and \$22,548, respectively. The Organization also received revenue from Department of Veterans Affairs: Supportive Services for Veterans Families Program (SSVF). Approximately 11% and 12% of revenue came from SSVF during the years ended December 31, 2013 and 2012. The accounts receivable due from SSVF at December 31, 2013 and 2012 was \$152,420 and \$252,138.

Note 8 - Operating Lease Commitments

The Organization has entered into various operating lease agreements for its office locations. The office leases expire at various dates through September 2016 and require monthly payments of approximately \$41,975. Office locations are leased either short-term or month-to-month. The Organization also leases vehicles and equipment under operating leases which require monthly payments of approximately \$9,330. The leases expire at various dates through December 2017. At December 31, 2013, the aggregate minimum rental commitments under non-cancelable operating leases are as follows:

Year Ending December 31,	
2014	\$ 367,843
2015	203,537
2016	48,176
2017	4,999
	<u>\$ 624,555</u>

COMMUNITY CATALYSTS OF CALIFORNIA AND AFFILIATE

Notes to Consolidated Financial Statements

Years Ended December 31, 2013 and 2012

Note 9 - Retirement Plans

The Organization has adopted a 403(b) employer contributory tax deferred annuity plan covering all employees who have met certain service requirements. The Organization matches 25% of employee elective deferrals up to approximately 16% of the employee's salary. The Organization contributed \$20,139 and \$21,333 for the years ended December 31, 2013 and 2012, respectively.

The Organization established a 457 deferred compensation plan in 2006 for the executive director. The Organization did not contribute to the plan for the years ended December 31, 2013 and 2012.

Note 10 - Functional Allocation of Expenses

The costs of providing the various programs and other activities have been summarized on a functional basis below. Accordingly, certain costs have been allocated among the programs and supporting services benefited.

	2013	2012
Program services - instruction, training, and placement	\$ 8,001,943	\$ 7,775,055
Administrative and general	814,745	749,080
Fundraising	160	276
	<u>\$ 8,816,848</u>	<u>\$ 8,524,411</u>

Note 11 – Commitments and Contingencies

Business Activities

From time to time, the Organization is subject to various litigation as a result of their activities. Management believes that the outcome of any such litigation will not have a material adverse effect on the Organization's financial position, changes in net assets, or liquidity.

Workers' Compensation

Prior to July 1, 2012, all of the Organization's employees were co-employed by Leasing Resources of America 4, Inc. (LRA). LRA maintained workers' compensation coverage for all members.

Beginning July 1, 2012, the Organization bound workers' compensation insurance coverage with Zenith Insurance for policy period covering July 1, 2012 through July 1, 2013 and Berkshire Hathaway Homestate Company for policy period covering July 1, 2013 through July 1, 2014. These "guaranteed cost" policies cost the Organization an annual premium of \$490,737 and \$383,921 respectively, subject to the annual policy audit review. The Workers Compensation Insurance carriers pay for employee medical bills from the first dollar incurred after a workplace injury. They also make indemnity payments to employees for lost wages due to a workplace injury if the work absence exceeds three days. The Organization is not financially responsible for claim payments.

Note 12 - Reclassifications

Certain items in the 2012 financial statements have been reclassified to conform to current year classifications. Such reclassifications had no effect on previously reported change in net assets.

SUPPLEMENTAL INFORMATION

COMMUNITY CATALYSTS OF CALIFORNIA AND AFFILIATE
Schedule I - Consolidating Statement of Financial Position
December 31, 2013

	<u>Community Catalysts of California</u>	<u>Community Catalysts Housing Alliance</u>	<u>Eliminating Entries</u>	<u>Consolidated Total</u>
ASSETS				
Current Assets:				
Cash and cash equivalents	\$ 627,817	\$ -	\$ -	\$ 627,817
Investments	751,837	-	-	751,837
Accounts receivable, net of allowance for doubtful accounts of \$24,000	944,120	-	-	944,120
Prepaid expenses	103,985	-	-	103,985
Total Current Assets	2,427,759	-	-	2,427,759
Property and Equipment, net	431,885	-	-	431,885
Deposits	311,853	-	(147,037)	164,816
Total Assets	<u>\$ 3,171,497</u>	<u>\$ -</u>	<u>\$ (147,037)</u>	<u>\$ 3,024,460</u>
LIABILITIES AND NET ASSETS				
Current Liabilities:				
Accounts payable	\$ 116,343	\$ -	\$ -	\$ 116,343
Current portion of long-term debt	11,656	-	-	11,656
Accrued payroll and payroll taxes	540,852	-	-	540,852
Accrued expenses	344,734	-	-	344,734
Total Current Liabilities	1,013,585	-	-	1,013,585
Long-term Debt, net of current portion	295,181	147,037	(147,037)	295,181
Total Liabilities	1,308,766	147,037	(147,037)	1,308,766
Net Assets - Unrestricted	1,862,731	(147,037)	-	1,715,694
Total Liabilities and Net Assets	<u>\$ 3,171,497</u>	<u>\$ -</u>	<u>\$ (147,037)</u>	<u>\$ 3,024,460</u>

COMMUNITY CATALYSTS OF CALIFORNIA AND AFFILIATE
Statement II - Consolidating Statement of Financial Position
December 31, 2012

	<u>Community Catalysts of California</u>	<u>Community Catalysts Housing Alliance</u>	<u>Eliminating Entries</u>	<u>Consolidated Total</u>
ASSETS				
Current Assets:				
Cash and cash equivalents	\$ 498,867	\$ -	\$ -	\$ 498,867
Investments	212,554			212,554
Accounts receivable, net of allowance for doubtful accounts of \$24,000	954,722	-	-	954,722
Prepaid expenses	<u>13,508</u>	<u>-</u>	<u>-</u>	<u>13,508</u>
Total Current Assets	1,679,651	-	-	1,679,651
Property and Equipment, net	730,393	-	-	730,393
Deposits	<u>205,458</u>	<u>-</u>	<u>(170,989)</u>	<u>34,469</u>
Total Assets	<u>\$ 2,615,502</u>	<u>\$ -</u>	<u>\$ (170,989)</u>	<u>\$ 2,444,513</u>
LIABILITIES AND NET ASSETS				
Current Liabilities:				
Accounts payable	\$ 98,069	\$ -	\$ -	\$ 98,069
Current portion of long-term debt	18,836	-	-	18,836
Accrued payroll and payroll taxes	336,261	-	-	336,261
Accrued expenses	<u>329,324</u>	<u>-</u>	<u>-</u>	<u>329,324</u>
Total Current Liabilities	782,490	-	-	782,490
Long-term Debt, net of current portion	<u>491,311</u>	<u>170,989</u>	<u>(170,989)</u>	<u>491,311</u>
Total Liabilities	1,273,801	170,989	(170,989)	1,273,801
Net Assets - Unrestricted	<u>1,341,701</u>	<u>(170,989)</u>	<u>-</u>	<u>1,170,712</u>
Total Liabilities and Net Assets	<u>\$ 2,615,502</u>	<u>\$ -</u>	<u>\$ (170,989)</u>	<u>\$ 2,444,513</u>

COMMUNITY CATALYSTS OF CALIFORNIA AND AFFILIATE

Schedule III - Consolidating Statement of Activities

Year Ended December 31, 2013

	Community Catalysts of California	Community Catalysts Housing Alliance	Eliminating Entries	Consolidated Total
Unrestricted Revenue and Support:				
Consumer services revenue	\$ 8,266,652	\$ -	\$ -	\$ 8,266,652
Grants	1,057,513	-	-	1,057,513
Contributions	(3,448)	31,754	-	28,306
Interest and investment income	16,198	-	(7,802)	8,396
Other income	963	-	-	963
Total Unrestricted Revenue and Support	9,337,878	31,754	(7,802)	9,361,830
Expenses:				
Payroll related:				
Salaries	5,687,646	-	-	5,687,646
Payroll taxes	495,048	-	-	495,048
Insurance - workers' compensation	403,268	-	-	403,268
Insurance - health	310,368	-	-	310,368
Insurance - other	32,933	-	-	32,933
Employee benefits - other	21,535	-	-	21,535
Retirement plan contributions	20,139	-	-	20,139
	<u>6,970,937</u>	<u>-</u>	<u>-</u>	<u>6,970,937</u>
Non-payroll related:				
Rent	327,471	-	-	327,471
Travel	297,435	-	-	297,435
Consumer	261,032	-	-	261,032
Purchased services	117,424	-	-	117,424
Equipment lease	100,484	-	-	100,484
Office	95,166	-	-	95,166
Telephone	93,719	-	-	93,719
Maintenance and repairs	83,016	-	-	83,016
Insurance - general	71,354	-	-	71,354
Depreciation	50,054	-	-	50,054
Loss on disposal of property and equipment	49,112	-	-	49,112
Utilities	44,730	-	-	44,730
Professional fees - other	33,367	-	-	33,367
Seminars and training	32,838	-	-	32,838
Interest	27,270	7,802	(7,802)	27,270
Bad debts	26,068	-	-	26,068
Professional fees - consumer	21,978	-	-	21,978
Dues and subscriptions	20,366	-	-	20,366
Professional fees - screening	18,164	-	-	18,164
Program supplies	16,974	-	-	16,974
Outreach and events	15,315	-	-	15,315
Professional fees - legal	15,223	-	-	15,223
Personnel recruitment	12,854	-	-	12,854
Other	7,696	-	-	7,696
Bank charges	6,801	-	-	6,801
	<u>1,845,911</u>	<u>7,802</u>	<u>(7,802)</u>	<u>1,845,911</u>
Total Expenses	8,816,848	7,802	(7,802)	8,816,848
Increase in Net Assets	521,030	23,952	-	544,982
Net Assets, beginning	1,341,701	(170,989)	-	1,170,712
Net Assets, ending	<u>\$ 1,862,731</u>	<u>\$ (147,037)</u>	<u>\$ -</u>	<u>\$ 1,715,694</u>

See independent auditors' report.

COMMUNITY CATALYSTS OF CALIFORNIA AND AFFILIATE

Schedule IV - Consolidating Statement of Activities

Year Ended December 31, 2012

	Community Catalysts of California	Community Catalysts Housing Alliance	Eliminating Entries	Consolidated Total
Unrestricted Revenue and Support:				
Consumer services revenue	\$ 7,545,470	\$ -	\$ -	\$ 7,545,470
Grant	1,000,816	-	-	1,000,816
Contributions	23,986	31,754	(31,754)	23,986
Other income	98,021	-	-	98,021
Interest	10,116	-	(8,949)	1,167
Total Unrestricted Revenue and Support	8,678,409	31,754	(40,703)	8,669,460
Expenses:				
Payroll related:				
Salaries	5,150,024	-	-	5,150,024
Payroll taxes	496,260	-	-	496,260
Insurance - health	277,443	-	-	277,443
Insurance - workers' compensation	337,498	-	-	337,498
Insurance - other	27,267	-	-	27,267
Retirement plan contributions	21,333	-	-	21,333
Employee benefits - other	22,224	-	-	22,224
	<u>6,332,049</u>	<u>-</u>	<u>-</u>	<u>6,332,049</u>
Non-payroll related:				
Consumer	370,239	-	-	370,239
Rent	326,370	-	-	326,370
Travel	287,502	-	-	287,502
Loss on disposal of property and equipmer	197,008	-	-	197,008
Purchased services	165,732	-	-	165,732
Telephone	119,492	-	-	119,492
Office	102,991	-	-	102,991
Equipment lease	79,330	-	-	79,330
Maintenance and repairs	74,421	-	-	74,421
Depreciation	71,395	-	-	71,395
Insurance - general	64,769	-	-	64,769
Bad debts	77,481	-	(31,754)	45,727
Utilities	44,641	-	-	44,641
Interest	44,116	8,949	(8,949)	44,116
Outreach and events	36,457	-	-	36,457
Professional fees - other	26,212	-	-	26,212
Dues and subscriptions	25,983	-	-	25,983
Seminars and training	25,235	-	-	25,235
Professional fees - consumer	19,724	-	-	19,724
Program supplies	18,840	-	-	18,840
Professional fees - screening	18,301	-	-	18,301
Bank charges	9,421	-	-	9,421
Other	8,901	-	-	8,901
Personnel recruitment	6,386	-	-	6,386
Professional fees - legal	3,169	-	-	3,169
	<u>2,224,116</u>	<u>8,949</u>	<u>(40,703)</u>	<u>2,192,362</u>
Total Expenses	8,556,165	8,949	(40,703)	8,524,411
Increase in Net Assets	122,244	22,805	-	145,049
Net Assets, beginning	1,219,457	(193,794)	-	1,025,663
Net Assets, ending	<u>\$ 1,341,701</u>	<u>\$ (170,989)</u>	<u>\$ -</u>	<u>\$ 1,170,712</u>